



Presidenza del Consiglio dei Ministri

Scuola Superiore della Pubblica Amministrazione

and

SDA Bocconi
School of Management

***Reforming the Public Sector:
How to Make the Difference***

December 2–3, 2010

SSPA

Via dei Robilant 1, Roma

December 2, 2010

9:00 *Registration and Welcome Coffee*

9:30 - 10:00 *Welcome Addresses and Introduction*

Giovanni Tria, President of SSPA - Italian National School of Public Administration

Giovanni Valotti, SDA Bocconi School of Management

10:00 - 11:30 **Session 1 - Transparency: When the Auditor is the Society**

Chair

Eugenio Anessi Pessina, Cattolica University

Guest Speakers

David Heald, University of Aberdeen

The Uses and Abuses of Public Sector Transparency

Irvine Lapsley, University of Edinburgh

Shedding Light or Obfuscation? Audit in an NPM World

11:30 *Coffee break*

12:00 - 13:30 **Session 2 - Public Service Motivation: the Other Side of the Public Sector Productivity**

Chair

Edoardo Ongaro, Bocconi University

Guest Speakers

James L. Perry, Indiana University

Does Making a Difference Make a Difference? Answers from Research on Public Service Motivation

Wouter Vandenabeele, Utrecht University

The Relationship between Public Service Motivation and Civil Servants' Job Satisfaction in various European Countries

13:30 - 14:30 *Buffet Lunch*

14:30 - 16:00 **Session 3 - Leading Public Sector Reforms over the Last Decades**

Chair

Eugenio Caperchione, University of Modena and Reggio Emilia

Christopher Pollitt, Catholic University of Leuven

What can we learn from 30 years of Public Management Reform?

Montgomery Van Wart, California State University

Leadership Competencies and their connection to Italian Reform

16:00 *Coffee Break*

16:30 - 18:00 **Round Table “The Italian Reform of Public Administration”**

Chair

Giovanni Tria, President of SSPA - Italian National School of Public Administration

Speakers

Renato Brunetta, Italian Ministry of Public Administration and Innovation

Ernesto Felli, University ‘Roma Tre’

Enrico Giovannini, President of ISTAT - Italian National Institute of Statistics

Irvine Lapsley, University of Edinburgh

Edwin Lau, OECD

Adam Steinhouse, National School of Government (UK)

Giovanni Valotti, SDA Bocconi School of Management

December 3, 2010

9:00 - 11:00 **Parallel Sessions**

Parallel Session A - Reforming Public Sector: Performance, Transparency and Governance

Chair

Geert Bouckaert, Catholic University of Leuven, and **Marco Meneguzzo**, University of Rome ‘Tor Vergata’

Public Sector Modernization Trends of the Member States of European Union. Trajectories of Reforms in Italy and Romania

Gloria Fiorani (University of Rome ‘Tor Vergata’), Cristina Mititelu (University of Rome ‘Tor Vergata’), Lucica Matei (SNSPA, Romania), Ani Matei (SNSPA, Romania) and Germano Cipolletta (Consultant Formez)

Governance and Reform in Public Administration

Luo Feng (Shanghai Administration Institute)

Transparency: Which Balance between Requirements and Usefulness?

Maria Cucciniello (Bocconi University), Greta Nasi (Bocconi University) and Raffaella Saporito (Bocconi University)

Ten Years After. The Rise and Fall of Autonomy in Pompeii

Paolo Ferri (University of Bologna) and Luca Zan (University of Bologna)

Implementing Performance-Based Funding for Health Research: When Governance and Procedural Fairness Matter

Amelia Compagni (Bocconi University) and Fabrizio Tediosi (Bocconi University)

Parallel Session B - Motivation, Leadership and Decision Making in Public Sector

Chair

Michael Barzelay, London School of Economics, and **Riccardo Mussari**, University of Siena

Public Service Motivation: What Has Been Learnt until Now

Nicola Bellé (Bocconi University) and Paola Cantarelli (Bocconi University)

Stakeholders' Inclusion: More than a Cup of Tea? An Evaluation Model for Participatory Decision-making

Luca Brusati (Udine University), Paolo Fedele (Udine University) and Mario Ianniello (Udine University)

Exploring Strategic Management in Italian Ministries: A Two-Year Longitudinal Cluster Analysis

Denita Cepiku (University of Rome "Tor Vergata"), Luigi Corvo (University of Rome "Tor Vergata") and Andrea Bonomi (University of Rome "Tor Vergata")

Some Like it Non-Financial... Politicians' and Managers' Views on Accounting Information

Mariannunziata Liguori (Queen's University, Belfast), Mariafrancesca Sicilia (Bocconi University) and Ileana Steccolini (Bocconi University)

Reforming Greek Regional and Local Government to Ensure Public Sector's Coordinative Role. Praxitelis. A Monitoring Tool for Public Sector Reform and a Feedback Tool while Forming Regional and Local Policy

Pinelopi Alexopoulou (Greek Regional Government)

11:00 *Coffee Break*

Plenary session

11:20 - 13:20 Session 4: International Perspectives on Reforms and Sector Performance

Chair

Riccardo Mussari, University of Siena

Guest Speakers

Michael Barzelay, London School of Economics
Making Public Management a Design-Oriented Science
Geert Bouckaert, Catholic University of Leuven
Measuring Public Sector Performance: How to make a Difference?

Elaine Kamarck, Harvard Kennedy School of Government
Government Reform and Innovation: A Comparative Perspective

13:20 Conference Conclusion

Giovanni Tria, President of SSPA - Italian National School of Public Administration

13:30 Farewell Lunch

Scientific Committee

Michael Barzelay, London School of Economics
Geert Bouckaert, Catholic University of Leuven
Marco Meneguzzo, University of Rome "Tor Vergata"
Giovanni Tria, SSPA-Italian National School of Public Administration
Giovanni Valotti, SDA Bocconi School of Management

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